

The New York Times

The Opinion Pages

Opinionator
A gathering of opinion from America's leading
THE STONE

What Work Is Really For

By Gary Gutting September 8, 2012 3:00 pm

HYGcbY]gUZfi a Zf WbHya dcfUfnd\]`cgcd\ YfgUbXch Yf'h]b_ Yfg'cb]ggj YgVch
Ha YnLbXHa YYgg"

=g'kcf_ [ccXcf VUX3 '5 Zhi ci g'ei Yg]cbz]ha UhgYYa žk]h i bYa d'cra Ybh
g] WUdfYgg]b[bU]cbU WbWfb" fbdUfhZca h YbLa YgcZa Yk'c WbX]XUhgž
Í'cVgî kLgh Ydc`h]W`nfYy UbkcfX Uih YFYdi V]Wb UbX
8Ya cWU]Wb] Yb]cbg'L9j Yb UdUfhZca WffYbhkcf]Ygžh Y[ccXbYgg'cZkcf_]g
XYd]b'ci f'W'h fY'K YUdd'U XdYcd'YZcf'h Yf'kcf_ Yh]W'i g

k\JW\Udd]bYggXyYbXgĪ H]g'a UnUhZfghgYya UVg fX"< ck Wb'kYVY\Uddmĭ gh
 Xc]b| bch]b| ž\ck Yj Yf'gk Yhĭnfl I3 8cYgbD]XybYgg`YUXlc
 VcfYXca žh Y`Z]Xygfcn]b| Ybbi]'dcflfUhX]b'gc'a Ubnbcj YgžUĭ YUgh]bW
 ĪA UXLā Y6cj UfnĪ3

9j Yfnh]b| XyYbXg'cb\ck kYi bXyfg]bX`Y]g fY"=g]ha YFY]XybYggžga d'm
 Xc]b| bch]b| 3 H Yb U`Z]cZ]Y]g fY]gUhVyhVcf]b| fU`Yggcb'cZ]c`hU]fYg
 Ī7UbX]XyĪZUbXUkcfghĭff]Z]b| fYUj]b| ĭ gžUgDUgW`gUngžk]h bch]b| ĩc
 X]gfUMZca h Yh ci [\hcZXUH'E' Bczh Y`Y]g fY5f]gchY`Ug]b'a]bX]g
 žk\]Ykcf_]gXcbYZcf'gca Yh]b| YgY'

K YWb'dUgVnZcf'bck h Yei Yg]cb'cZ'i ghk\UhUMj]h]YgUfYfi `nĭb^cnbVY
 Zcfh Yf'ckb'g_U YĪ `dY\UdgYU]b| UbXX]b_]b| žgdcflgž`cj YZUj Ybi fYžUfž
 Wbhā d'U]cb3H Ydc]bh]gh UhYb[U]b|]b'g WUMj]h]YgĪ UbXg\Uf]b| h Ya
 k]h]f]h]YgĪ]gk\Uia U_YgU[ccX`Z"@Y]g fYžbch]kcf_žg\ci `XVYci f'df]a Ufm
 [cU"

6YffUbXFi ggY`ž]b\]gWgg]WggUĭf-b DfUgYcZ=XybYggĪ U fYg"Ī5[fYUh
 XU`cZ\Ufa žĪ`YgUngžĪ]gV]b| XcbY]b'h Ya cXfb'kcf XVnĭY]YZ]b'h Y
 j]fĭ ci gbYgg'cZkcf_ 'Ī`bg]YUžĪh YfcUXlc\Udd]bYggUbXdfcg]f]h]m]Yg]bUb
 cf[Ub]nXX]a]bi h]cb'cZkcf_ 'Ī 6YZcfYh YhWbc`c[]W VfyU_h fci [\gcZh Y`Ugh
 ĩkc Wbh f]Ygž`Y]g fYWi `XVYcb`nĭh YdfYfc[Uhj YcZaW]g fc[UfcYf bgh

HY

