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A. h

1. Techniques for assuring data accuracy and integrity

B. h

1. Basic probability concepts

2. Descriptive statistics

3. Graphical methods

4. Central limit theorem and sampling distribution of the mean

5. Drawing valid statistical conclusions

C. #

1. Types of data

2. Measurement scales

3. Methods for collecting data

4. Techniques for assuring data accuracy and integrity

D. =

1. Fundamental concepts of hypothesis testing

I. Statistical vs. practical significance

II. Significance level, power, type I and type II errors

III. Sample Size

2. Point and interval estimation

3. Tests for means, variances, and proportions

4. Paired-comparison tests

E. h

1. Distributions commonly used by black belts

2. Other distributions



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- 1. Six Sigma – basic premise
- 2. Quality improvement concepts

II. o o

- 1. Measurement systems that are discriminate, repeatable, and reproducible
- 2. Processes in statistical control
- 3. Statistically capable processes
- 4. Long term capability

III. o o

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- 1. Data collection methods
- 2.

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- I. @
    - A. Six Sigma – basic premise
    - B. Goals of the lean enterprise
  - II. U
    - A. DMAIC
    - B. Utility of a standard methodology
  - III. )
    - A. h
      - 1. Project charter and problem statement
      - 2. Charter negotiation
      - 3. Project planning tools
      - 4. Project documentation
      - 5. Project metrics
      - 6. Project tracking
      - 7. Project risk analysis
      - 8. Project closure
    - B. u
      - 1. Initiating teams
      - 2. Selecting team members
      - 3. Team stages and dynamics
      - 4. Roles and responsibilities
      - 5. Team tools
      - 6. Team facilitation techniques
      - 7. Teambuilding
      - 8. Team performance evaluation
      - 9. Motivation techniques
      - 10. Communication
      - 11. Negotiation and conflict resolution techniques
    - C. #
      - 1. Managing change
      - 2. Organizational roadblocks
    - D. †
      - 1. Customer focus
      - 2. Owners and stakeholders
    - E. h
      - 1. Process mapping (flowcharts)
      - 2. Value stream mapping
      - 3. Identify key process input variables and process output variables (SIPOC), and document their relationships through relational matrices, etc.
  - IV.

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A. t

1. Collect customer data
2. Analyze customer data

B. M

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V.

A. h

1. Value-added and non-value-added activities
2. Characterize the classic wastes
3. To-be flowchart

B. 7

C. @

VI. @

A. o

B. O

1. Visual workplace/factory
2. Standard operating procedures
3. 5-s
4. Error proofing/Mistake proofing/Poka yoke
5. Audits
6. Quick changeovers/single minute exchange of dies (SMED)
7. Total productive maintenance (TPM)
8. Level production

C. o

D. h

E. @

VII. #

A. #

B. o

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- A. #
- B. )

- 1. Revenue
- 2. Cost
- 3. Experience curve
- 4. Quality
- 5. Time
- 6. Complexity
- 7.