



San José State
UNIVERSITY

A campus of The California State University

Office of the Academic Senate • One Washington Square • San Jose, California 95192-0024 • 408-924-2440 Fax: 408-924-2451

F03-3

At its meeting of October 27, 2003, the Academic Senate passed the following Policy Recommendation presented by James Brent for the Budget Advisory Committee.

POLICY RESOLUTION
PRINCIPLES AND STRATEGIES TO BE OBSERVED AND UTILIZED
DURING TIMES OF BUDGET CUTS

- Whereas, due to a downturn in the California economy, SJSU has already experienced reductions in its budget and further reductions seem unavoidable, and
- Whereas, budget cuts invariably raise tensions on campus, and therefore the campus should agree on broad principles and strategies to be utilized in the making of such cuts, and
- Whereas, in Spring 2002, the Academic Senate passed and President Caret signed S02-1, which states, "As soon as possible after the adoption of this policy, the Budget Advisory Committee, collaborating with the president and the vice presidents, shall formulate a resolution outlining a series of budgetary principles and strategies to be utilized in the event that the university general fund budget is cut" and
- Whereas, the Budget Advisory Committee has consulted with the president and the vice presidents on this issue; be it therefore
- Resolved, That the attached principles and strategies be adopted as university policy; be it further
- Resolved, that the strategies suggested below not be considered exhaustive, and that the university may consider other strategies for reducing budgets and increasing revenues; be it further
- Resolved, that the university call upon the state to provide higher levels of funding for the CSU, particularly to increase the percentage of the budget related to instruction.

Principles to Be Observed While Cutting Budgets

Longer-term Budget-Cutting Strategies

Merge departments and schools where appropriate and economies of scale may be achieved

In consultation with the BAC and relevant parties, re-examine base budgets.

Increase the proportion of the athletics budget obtained through external sources.

Institute enrollment strategies that are responsive to changes in demand

Explore flexible scheduling of facilities

Strategies for Increasing Revenue

Consider university-, college- and department-based student fees

Pursue funding opportunities for endowment of faculty positions

Communicate with the state legislature and Department of Finance about the importance of a graduate fee differential

ACTION BY UNIVERSITY PRESIDENT: Approved by Interim President
Joe Crowley, 11/06/2003