

G5B'>CGv'GH5H9' I B=J9FG=HM'
CB9' K 5G<=B ; HCB'GE I 5 F9
G5B'>CGvž'75' -)%-&'

:%*!*ž' I b]jYfg]hm'Dc`]Wmž' AcX]Z]WUh]cb'cZ'GYbUhY'6m`Uk'("%
DYfhU]b]b['hc'GYbUhY'9 IYW i h]jY'7c a a]hhYY'AY a VYfg\]d'

5 a YbXg.' GYbUhY'6m`Uk'("%'

@Y[[g`Uh]jY'<]ghcfm. \$W LWV PHHWEIQU RI 'HFHFKH \$FDGHPLF
6HQDWH SDVVHG WKHUIHFORPRZLGGDSRLGFSQIDWIRQV6KGIEQHW
WKH 2UJDQL]DWLRQ DRQP'EWYHLLHQPHQW & UQ 'HFHPFKH
6-68 IDFXOW\ UDWLLMKGVWRKHDRDQH QPVHODWWWRUWKRKY9LWK
3UHVVLGHQW IRU 8QLYHUVLW\ \$GYDQFHRLQWZILLWRK DWKHDMQI
&KLHI 'LYHUVLW\ 2IILFKLLW DPHQQPHQWZPRGLZKHFKESOUWDLG
WKH PHPEHUVKLS RI WKH 6HQDWH ([HFXWLYH &RPPLWWHH
3UHVVLGHQW IRU 8QLYHUVLWLDQG\$G\$GQ\$H WKEHVHIDYWHURUWVK
2IILFHU

5ddfc jYX'UbX'g][bYX'Vm'
DfYg]XYbh'AUfm'5"DUdUn]Ub'cb'
>Ub i Ufm'%\$ž'&\$%+"'

I b]jYfg]hm'Dc`]Wm':%*!*ž
AcX]Z]WUh]cb'cZ'GYbUhY'6m`Uk'("%ž'DYfhU]b]b['hc'GYbUhY
9 IYW i h]jY'7c a a]hhYY'AY a VYfg\]d'

:KHUHDV7KH 6HQDWHIIV &RPPXLWLVVHH QHHGVE MURVLRQIFWKEH PH
DGPLQLVWUDWLRQ BKBMFVZGRUNQPRMHW HΘW\$PZLQWK W
RI XQLYHUVLW\ SROLF\ DQG

:KHUHDV7KH HYROXWLRQ RI WKH UROHGRIDWKRHP9LQW &DMVQIG
WKH QHHG IRU H[WHQVLYH RII FDPSPXV HQJDJHPPHQW

:KHUHDV,VVXHV UHODWHGLWRUFVLP\$XUHRU UQDEIHQWWDWRWRUH
DQG V XVWDLQ D ZHPPHQRWLRUHIQYXIDQW VVDDIG VWXG
DGPLQLVWVWUWHURUH EHLW

